5 Onboarding must dos to develop your <u>new hires</u>

The industry landscape has changed drastically in the last couple of years. Job opportunities are becoming more flexible with the rise of remote or hybrid work.

Even the way companies find and assess new candidates for roles has evolved, with an increasing number of virtual and video interviews.

On top of all these changes, hiring managers and employers are also facing new challenges in employee retention, with the "Great Resignation" now causing significant talent turnover.

In a skills-short environment, it's important to ensure you're taking every precaution to not only find the right new employee but prepare them for long-term success.

A successful onboarding strategy could be the key to providing your new team member with all the support, guidance, and insights they need to thrive in your company.

Here are the onboarding strategies you can use to empower your hires.

Tip 1: Start with Preboarding

Employee "preboarding" is essentially an introductory step before the more intensive onboarding process begins. Today, as the competition for talent continues to grow, talented candidates are increasingly looking to work with employers who make them feel valued.

Just as your new team member will be working hard to prove you made the right choice by bringing them on board, you want to demonstrate they've made a good choice by deciding to work for you. An introduction email as soon as your candidate accepts your job offer can set you off on the right track. You can even use this email to give your new employee some useful information.

Start by welcoming your candidate onto the team and let them know the names of some of the people they will be working with. Next, include valuable information your employee might need, such as videos showcasing information about your brand identity.

Tip 2: Adjust the Onboarding Process for Different Roles

Certain parts of the onboarding process will be the same for all employees. You'll need to introduce every new team member to the company culture in your business and the kind of values you'll expect them to adhere to. However, this doesn't mean an onboarding process should be entirely one-size-fits-all.

Adjust the steps you take in the onboarding process based on your new employee's needs. For instance, ask yourself what kind of software and tools the team member will be using from day one, and provide them with video guidance on setting up new accounts.

Think about the specific members of staff your new employee is going to be working with and arrange for a video or group meeting where you can all get to know each other in an informal and friendly setting.

Creating a streamlined and personalised process for each employee will ensure your new candidates aren't overwhelmed by information that may not be pertinent to them when starting their new role.

Tip 3: Focus on Inclusion

The needs of today's employees are beginning to change. While all team members want access to great development opportunities, a good salary, and fair benefits, they're also looking for an immersive company culture and a sense of inclusion within their teams.

Today, <u>64% of employees</u> say diversity and inclusion is a crucial consideration in their decision to take a job offer. As soon as a new candidate agrees to join your team, start focusing on how you include them.

Ask new hires about their preferred pronouns and names and introduce them immediately to the people they will be working with. Allow your employees to sit in on video meetings even before their role officially starts if you're not going to be sharing sensitive information and add them to your group messaging boards.

Make sure every team member feels like a crucial part of the team, regardless of whether they're working in the office, remotely, or on a hybrid schedule.

Tip 4: Build a Plan for Development

Great onboarding isn't just about welcoming a new employee into your team and ensuring they have all the information they need about your business. You should also be looking for ways to build a foundation of a long professional relationship between your company and your hires.

Around <u>93% of employees</u> say they would happily stay with a company for longer if they felt their managers were investing in their careers with training and development. During the onboarding process, you can begin helping your employee see a future with your brand by working on a professional development plan together.

Set up a one-on-one meeting where you discuss what the future might look like for your new team member and what kind of goals they'd like to achieve. Discuss how you can help your employee reach new heights in their career and what your training opportunities look like.

Tip 5: Collect Feedback Regularly

Finally, the only way to ensure your onboarding process is having the right impact on your employees is to ask them about it. Collecting feedback is an excellent way to determine whether you're giving your new team members all the support and guidance they need.

Ask your new hires what they feel you did well in the onboarding process and what they would like to change if given a chance. Pay attention to productivity levels after your employees start their new role and look at how they might change when you add further steps to the onboarding process.

The feedback you get should guide your future onboarding strategies, helping you build a more comprehensive experience for every new hire.

Great Onboarding Starts with the Right Hire

Remember, a great onboarding process can be a powerful tool, capable of improving new hire retention by <u>around 82%</u>. However, excellent onboarding processes will always start with the right hiring decisions. Improve your chances of bringing the right people on board by working with a specialist recruitment team like <u>Recruitment 4 U</u>.

About Recruitment 4 U

With a combined 30 plus years' experience in the industry, Recruitment 4 U pride themselves of being a true business partner. Working to build long term sustainable relationships with our clients and candidates, becoming trusted advisors to both parties.

Taking the time to understand our clients and candidates needs give us the ability to deliver focused outcomes for our clients whilst supporting career aspirations for our candidates.

We work strategically with our clients, to build a strong talent pipeline giving access to candidates that fit their business needs, culture, and dynamics now and in the future. By working so closely with our clients we can improve the time it takes to fill a role, reduce staff turnover and the cost to hire.

Connect with us today!

To book in for a more detailed discussion, send an email to <u>Sharon@recruitment4u.com.au</u> or call on 0432 356 148

Best wishes

Sharon Justo

<u>Sharon LinkedIn</u> <u>Recruitment4U LinkedIn</u> <u>Recruitment 4 U Website</u>



